

LAKES REGIONAL COMMUNITY CENTER

REGULAR MEETING OF THE BOARD OF TRUSTEES

WEDNESDAY, JANUARY 22, 2025, 5 PM

**MEETING TO BE HELD IN PERSON AND VIA ZOOM
AVAILABLE TO THE PUBLIC:**

You are invited to the LRCC Board of Trustees Meeting.

Topic: Board of Trustee's Meeting

Location: 655 Airport Road, Sulphur Springs, Texas or by Zoom

Date and Time: Wednesday, January 22, 2025, 5:00 PM

Join by Zoom:

<https://us06web.zoom.us/j/88285737007?pwd=ZEquTiDhbLGVfHXpWYeg9qGMuNlatN.1>

Meeting ID: 882 8573 7007

Passcode: 711497

Dial by phone: [346-248-7799](tel:346-248-7799)

Meeting ID: 882 8573 7007

Passcode: 711497

AGENDA

AGENDA NUMBER	TOPIC
01.01.25	CALL TO ORDER <ul style="list-style-type: none">• Roll Call / Introduction of Guest.
01.02.25	APPROVAL OF MINUTES <ul style="list-style-type: none">• Regular Board Meeting Minutes of December 4, 2024
01.03.25	COMMENTS FROM CITIZENS <p><i>Presentations are limited to three minutes per person and must pertain to an agenda item. The Board reserves the right to limit the number of speakers and/or the length of comments on any topic. Citizens wishing to address the Board must register prior to the start of the meeting.</i></p>
01.04.25	COMMITTEE MEETING REPORTS NA
01.05.25	RECOMMENDATIONS FOR APPROVAL NA
01.06.25	EXECUTIVE DIRECTOR REPORT (John Delaney) <ul style="list-style-type: none">• 1115 Transformation Waiver Update• Texas Council Update• HHSC Performance Contracts/Grants and Local Initiatives• East Texas Behavioral Health Network (ETBHN)
01.07.25	FISCAL REPORT (Erwin Hancock) <ul style="list-style-type: none">• Motion to Accept Center's Financial Statement for Period(s) Ending: November/December, 2024.• Motion to Approve 1st Quarterly Financial Report

01.08.25 MENTAL HEALTH SERVICES REPORT (DiDi Thurman)

- Trauma Informed Care Training
- Titus County SIM Mapping Workshop
- Supportive Housing Rental Assistance Funds

01.09.25 INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT (Laurie White)

- Waivers Home and Community Services (HCS) & Texas Home Living (TxHML)
- Individual Skills and Socialization (ISS)
- Intermediate Care Facility (ICF)
- Texas Workforce Solutions (TWS)
- Outpatient Biopsychosocial Intervention program (OBI)
- Vocation Apprenticeship Program (VAP)
- IDD Provider Telemedicine numbers

01.10.25 QUALITY MANAGEMENT/CONTRACTS REPORT (Kellie Walker)

- Contracts
- Rights/Abuse, Neglect & Exploitation Allegations
- Planning
- Corporate Compliance
- QM MH, NTBHA & Substance Abuse
- IDD

01.11.25 HUMAN RESOURCES REPORT (Jessica Ruiz)

- Staffing Issues
- Compensation and Benefits

**01.12.25 CLOSED EXECUTIVE SESSION (Tom Brown, Chair)
Pursuant to Section 551.074, Texas Government Code**

Section 551.074 authorizes a governmental body to deliberate in executive session about officers and employees of the governmental body. This chapter does not require a governmental body to conduct an open meeting: to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer, or employee; to hear a complaint or charge against an officer or employee who neither is the subject of the deliberation nor has requested a public hearing.

01.13.25 ADJOURNMENT

**Lakes Regional Community Center
Upcoming Board-Related Meetings & Events**

Regular Meeting of the Board of Trustees
February 26, 2025
4804 Wesley Street
Greenville, Texas

AGENDA ITEM NO. 01.02.25

Approval of Minutes

RECOMMENDATIONS FOR APPROVAL:

- Motion to approve prior Board of Trustees meeting minutes.

Rationale:

Discussion and Approval of Regular Board Meeting Minutes of December 4, 2025 as presented.

LAKES REGIONAL COMMUNITY CENTER
REGULAR MEETING OF THE BOARD OF TRUSTEES
WEDNESDAY, DECEMBER 04, 2024, 5PM
BOARD MINUTES

AGENDA NUMBER	TOPIC
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12.01.24

CALL TO ORDER

The December 04, 2024 regular meeting of the Lakes Regional Community Center Board of Trustees called to order by Chairperson, Tom Brown at 5:09 PM with a quorum present by Zoom. Chairperson asked for Roll Call.

Members Present (In Person/Zoom):

Tom Brown, Hunt County, Chairperson Steve Earley, Lamar County (Phone)
Lisa Heine, Ellis County (Zoom) Jan Brecht-Clark, Ph.D. Delta County (Zoom)
E. P. Pewitt, Morris County Shae Green, Rockwall County
Crystal Richardson, Navarro County (Zoom)

Members Absent: Margaret Webster, Kaufman; Dana Sills, Hopkins County;
Nancy Leflett, Titus County; Sheriff Ricky Jones, Franklin; Harold Kennington,
Camp County

Vacant Seat(s): NA

Guest(s): NA

Ex Officio Members Present: NA

Ex Officio Members Absent: Sheriff Martin, Morris County

Management Staff Present: John Delaney, Erwin Hancock, Didi Thurman,
Jessica Ruiz, Kellie Walker, Laurie White and Larry Jonczak

Management Staff Zoom: NA

Management Staff Absent: NA

Board Liaison/Recording Secretary:

Judy Dodd, Board Liaison/Recording Secretary
Tammy Johnson, CFO Administrative Assistant

12.02.24

APPROVAL OF MINUTES

Recommended Board Action:

➤ Approval of Minutes of December, 2024 meeting.

Rational:

Chairperson asked members if they had reviewed the minutes and if there were any corrections or additions. With no corrections or additions, Chairperson asked for motion to approve. Motion made by Jan Brecht Clark to approve and seconded by Lisa Heine. A sign of aye approved minutes unanimously.

CLOSURE

12.03.24

COMMENTS FROM CITIZENS

➤ NA

CLOSURE

12.04.24 COMMITTEE MEETING REPORT

- NA
- CLOSURE**

10.05.24 RECOMMENDATIONS FOR APPROVAL

- NA.
- CLOSURE**

12.06.24 EXECUTIVE DIRECTOR REPORT (*John Delaney*)

Recommended Board Action:

None: Information only

Rationale:

Discussion on the following:

- **1115 Waiver Update**
 - Direct Payment Program – Behavioral Health Services (DPP-BHS)
 - FY2025 brings a change to the DPP-BHS program.
 - ❖ Only one payment component and the uniform dollar increase is \$41.37 per unit of service in addition to the regular rate.
 - ❖ Comprises 100% of the DPP BHS funding
 - HHSC notified Centers of final IGT reconciliation for the DPP-BHS FY-22 program.
 - CCP Update
 - 2024 CCP reporting period is now closed.
 - Submitted FFY-24 cost report through the STAIRS online system.
 - Texas Council sent notice of estimated total state-wide settlement.
 - Possible 19% reduction to our claim
 - Final reduction percentage will not be determined until after HHSC completes reviews and adjustments to finalize the cost reports.
- **Texas Council Update:**
 - Much discussion on the concern of upcoming legislative session and the addition of many new legislators.
 - HHSC's current legislative appropriation and exceptional item requests were also highlighted.
 - Handout: Texas Council summary document of the LAR request.
- **HHSC Performance Contracts/Grants and Local Initiatives:**
 - HHSC released FY 26 Substance Use Treatment Services-HHS0015355 State Procurement Notice.
 - Part of periodic state wide procurement process to re-bid all SUD contracts.
 - Lakes will be submitting our applications to renew those for another 5-year period.
 - Submission deadline is 01/17/25.
- **East Texas Behavioral Health Network (ETBHN)**
 - Summit will be held December 10th for member centers examining current program examples of Texas-CCBHC Primary Care and Care Coordination service models.
 - Meeting to be facilitated by special guest, Jolene Rasmussen.

CLOSURE

12.12.24

FISCAL REPORT (Erwin Hancock)

Recommended Board Action:

- Motion to Accept Center's 4th Quarter Financial Ratio report.
- Motion to accept Center's financial statement for the month of October, 2024.

Rationale:

Discussion on the following:

- Erwin presented Center's 4th Quarter Financial Ratio report and then completed with the financial report for October, 2024.
 - Noted: Prior year correction – pending audit entry.
 - Noted: Corrections to September and October will expense in November.
- Chairperson asked if any questions. With no further discussion, Chairperson asked for motion for approval for the Center's 4th Quarter Financial Ratio report and October, 2024 financials. E. P. Pewitt made motion to approve with second by Crystal Richardson. Financials were approved unanimously sign of aye.

CLOSURE

12.12.24

MENTAL HEALTH SERVICES REPORT (Didi Thurman)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- Individuals in Service Report
 - Breakdown of reports attached.
- Preliminary HHSC Audit Findings
 - 100% for Medical, Operations, Quality Management, Personnel, Clinical records, PASSR P&P, PASSR Personnel
 - PASRR MI – 11 findings due to change in the tool and MI PASSR was expanded.
- Partnership with UT Tyler
 - Continued discussion with UT Tyler about placing 3rd year psychiatric residents in Mt. Pleasant Clinic to gain psychiatric experience.
- Peer Services (Power Point Presentation)
 - Overview was presented with power point.
 - National Council CCBHC-E Rural Services Learning Community Notes:
 - Seven-month program designed to enhance the delivery of mental health and substance use treatment services in rural areas.
 - Learning objectives:
 - ✚ Increasing knowledge and understanding of CCBHC
 - ✚ Identifying effective strategies
 - ✚ Exploring ways to overcome barriers

- Topic will cover wide range of issues critical to rural health.
- Coordinated Specialty Care – First Episode Psychosis Update:
 - Team completed core training for our Coordinated Specialty Care program.
 - Program utilizes a wraparound approach to provide early intervention.
- HHSC Q Mental Health Comprehensive Review
 - Preparing for upcoming review.
 - Reviews scheduled every 2 years
 - All documents have been submitted for desk review.
 - HHSC to be on-site in Sulphur Springs; November 14th for environmental audit of the facility.
- Oracle Millennium Behavioral Health Implementation Status Update
 - Several months for transition.
 - Input from staff on how the Electronic Health Record (EHR) is impacting their day.
 - Staff listed several challenges and concerns.

Didi concluded her presentations and asked for questions. None noted.

CLOSURE

12.12.24 INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT (Laurie White)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Waivers Home and Community Services (HCS) & Texas Home Living (TXHML)**
 - Several issued covered under this.
- **Individual Skills and Socialization (ISS)**
 - Ennis ISS Lead Trainer position has been filled.
 - Programs quite active in October.
- **Intermediate Care Facilities (ICF)**
 - Follow-up survey for Group homes went well.
- **Texas Workforce Solutions (TWS)**
 - Employment staff registered for CEU's for Supported Employment
- **Outpatient Biopsychosocial Intervention Program (OBI)**
 - Collaborative Care Services including skills training were provided to 30 individuals and their families.
 - Maintained stability in the community.
 - Achieved positive outcomes.
- **Vocation Apprenticeship Program (VAP)**
 - Apprentices are learning a variety of skills.
- **IDD Provider Telemedicine numbers**
 - Follow-ups – 113

CLOSURE

12.12.24 QUALITY MANAGEMENT/CONTRACTS REPORT (Kellie Walker)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Contracts**
 - RFA for ECI services was posted on November 21, 2024.
 - RFA is due January 17, 2025 to HHSC.
 - RFA for SUD services was posted on November 19, 2024.
 - RFA is due January 14, 2025 to HHSC.
 - NTBHA: Amendment received to extend contract to August 31, 2025.
- **Rights/Abuse, Neglect & Exploitation Allegations**
 - APS Investigations: 5
- **Planning**
 - LPND: The Local Planning Network Development Plan (LPND) was posted on website November 27, 2024.
- **QM MH, NTBHA & Substance Abuse**
 - Performance Measures: Missed Hospital 30-day readmission in October at 14.29%.
 - HHSC MH Comprehensive Audit: Received preliminary findings for PASRR and mystery caller. Correction plan will be due 30 days after the final report is received. 100% for all other sections.
 - CMH Fidelity Audit: Annual fidelity audits on Nurturing Parent, TF-CBT, Seeking Safety and START for GR and NTBHA. QM recommends continued documentation training.
 - Superior Audit: A chart review will be conducted between December 9-19, 2024.
 - Treatment Plan Audit: Pre-training treatment plan overall score 73%. EHR manager conducted a competency assessment to determine if staff knew the steps needed to create and update a treatment plan in Millennium. QM will conduct a post-training treatment plan audit and the EHR manager will conduct a post-training competency assessment to determine if staff retained the steps needed to create and update treatment plans.
- **IDD**
 - IDD Service Target: Met Target of 172, our target 169
 - LIDDA CAP Audits: PASRR, ECC, HCS, CFC, QA all received a score of 70%.
 - This low score is due to not having identification of Preferences (IOP) forms in the record.

CLOSURE

12.11.24

HUMAN RESOURCES REPORT *(Jessica Ruiz)*

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Staffing issues**
 - Headcount: 436 employees and 449 approved FTE's.
 - Vacancies: 17 vacancies
 - Separations: 3 separations
 - Recruitment: Various Sources

- Training and Development: 18 classes with a total of 81 participants.

➤ **Compensation and Benefits:**

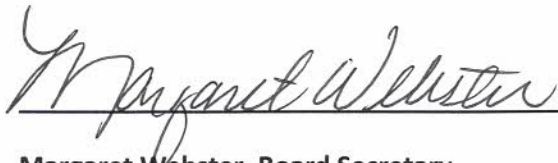
- Covid: No covid reports for the reporting month.
- YTD: Two large claims; these do not exceed the stop loss limit.

CLOSURE

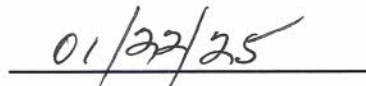
12.12.24 ADJOURNMENT

Chairperson ask for any other matter to discuss if not for motion to adjourn. With no further discussion, Chairperson asked for motion to adjourn. E. P. Pewitt made motion and seconded by Shae Green. Motion carried unanimously by a sign of aye.

ATTEST:



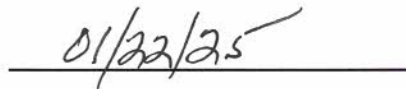
Margaret Webster, Board Secretary



DATE:



Judy Dodd, Board Liaison/Transcriptionist 1/6/25



AGENDA ITEM NO. 01.03.25

Citizens' Comments

RECOMMENDATIONS FOR APPROVAL:

Public comment(s) may be addressed to the Board of Trustees by community members and/or any interested parties.

Rationale:

Presentations are limited to three (3) minutes per person. The Board reserves the right to limit the number of speakers and/or the length of comment on any topic. Citizens wishing to address the Board must register prior to the start of the meeting and any comments should pertain to an agenda item.

AGENDA ITEM NO. 01.04.25

Committee Meeting Reports

RECOMMENDATIONS FOR APPROVAL:

➤ NA

Rationale:

No recommendations presented.

AGENDA ITEM NO. 01.05.25

Recommendations for Approval:

- NA

Rationale:

No recommendations presented.

AGENDA Item No: 01.06.25
Executive Director's Report:

Recommended Board Action:
None: For Information Only

Rational:

Executive Director Report:

1. 1115 Transformation Waiver Update:

Directed Payment Program – Behavioral Health Services (DPP-BHS)

This program operates on the state fiscal year but the quality measures we report follow the calendar year. The DPP-BHS program includes two components:

- Component 1 (B1-Dollar Increase) is a uniform dollar increase issued in monthly payments to entities participating in the program. As a condition of participation, providers will report on progress made toward certification or maintenance of CCBHC status. Enrolled providers are also required to report on the implementation status of activities foundational to quality improvement, such as telehealth services, collaborative care, integration of physical and behavioral health, and improved data exchange.

Payments are from services provided only to Medicaid Managed Care clients that we serve in the STAR, STAR+PLUS or STAR Kids programs.

DPP Update for January Board Meeting:

- HHSC notified Centers regarding the first IGT refunds related to FY24 DPP-BHS payments for the first 6 months of the last fiscal year. We received \$122,366.24 as our proportional refund of our matching funds. These adjustments are due to reconciliations to FY24 MCO premiums that were processed by HHSC for units of service from September through December of FY-24.
- HHSC also notified Centers that the open enrollment for participation in the FY-2026 DPP-BHS period will begin next month.

The Public Health Provider – Charity Care Pool (PHP-CCP)

This program provides uncompensated care reimbursement to help cover our costs for services to uninsured and indigent clients. It follows the federal fiscal year calendar of October 1 through September 30.

CCP Update for January Board Meeting:

- At the time of this report, HHSC has not finalized what the total state-wide settlement amount will be for this reporting period. I will update the Board when HHSC completes their reviews and adjustments to finalize the cost report claims.

2. Texas Council Update:

The Quarterly Texas Council Executive Directors meeting will occur January 16-17 in Austin. An update on topics discussed will be provided at this Board meeting.

3. HHSC Performance Contracts/Grants and Local Initiatives.

- On November 19th HHSC released their FY 26 Substance Use Treatment Services-HHS0015355 State Procurement Notice. This was part of their periodic state wide procurement process to re-bid all of their SUD contracts. We have submitted our renewal applications for our Region 3 and 4 contracts.
- North Texas Behavioral Health Authority (NTBHA): No updates currently
- ECI

HHSC sent out requests for applications for the Texas Early Childhood Intervention (ECI) program. We submitted our renewal application which covers services in Hunt, Hopkins, Lamar, Delta, Franklin, Morris and Camp counties on 1/17/25.

4. East Texas Behavioral Health Network (ETBHN)

- No update for this month.

AGENDA ITEM NO. 01.07.25

Fiscal Reports

RECOMMENDATIONS FOR APPROVAL:

- Center's financial statement for the month(s) of November/December, 2024.
- Motion to Accept Center's 1st Quarterly Investment Report.

Rationale:

- Review and take action to approve Center's financial statement for the month(s) of November/December, 2024.
- Review and take action to approve Center's 1st Quarterly Investment Report.

Lakes Regional Community Center
Financial Report
For the Month of November 2024

Erwin Hancock
Chief Financial Officer

December 30, 2024

**Lakes Regional Community Center
Financial Report Outline**

I. Financial Summary	Page 1
II. Balance Sheet	Page 2
III. Income Recap by Division	Page 3
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Statement of Revenues & Expenditures	Page 6
IV. Related Data	Pages 7-8
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Lakes Regional Community Center
 Financial Summary for the Month Ending November 30, 2024

Profit and Loss Summary

	Current Month	Year to Date
Revenues	\$4,098,891	\$11,270,851
Expenses	\$4,560,605	\$10,413,232
Net Income	(\$461,713)	\$857,619

Balance Sheet Summary

	Current YTD as of November 30, 2024	Last YTD as of November 30, 2023	Year to Year Change
Total Assets	\$41,956,186	\$42,448,452	\$ (492,266)
Total Liabilities	\$8,242,776	\$8,921,108	\$ (678,332)
Fund Balance	\$33,713,410	\$33,527,344	\$ 186,066

Lakes Regional Community Center
Balance Sheet

	As of <u>11/30/2024</u>	As of <u>11/30/2023</u>	Net Change
Current Assets			
Cash	\$ 18,587,031	\$ 22,958,143	\$ (4,371,112)
Accounts Receivable	6,568,047	5,975,373	592,674
Other Current Assets	2,617,610	982,985	1,634,625
Total Current Assets	\$ 27,772,688	\$ 29,916,501	\$ (2,143,813)
Long-Term Assets			
Fixed Assets (net of depreciation)	\$ 10,547,991	\$ 8,684,345	\$ 1,863,646
Other Long-Term Assets	3,635,507	3,847,606	(212,099)
Total Long-Term Assets	\$ 14,183,498	\$ 12,531,951	\$ 1,651,547
Total Assets	\$ 41,956,186	\$ 42,448,452	\$ (492,266)
Current Liabilities			
Accounts Payable	\$ 639,002	\$ 1,136,231	\$ (497,229)
Accrued Expenses	1,214,907	1,006,246	\$208,661
Short-term Debt	2,446,969	2,931,025	(484,056)
Notes Payable	281,764	0	281,764
Work In Progress	24,627	0	24,627
Total Current Liabilities	\$ 4,607,269	\$ 5,073,502	\$ (466,233)
Long-term Debt	\$ 3,635,507	\$ 3,847,606	\$ (212,099)
Total Long-Term Debt	\$ 3,635,507	\$ 3,847,606	\$ (212,099)
Total Liabilities	\$ 8,242,776	\$ 8,921,108	\$ (678,332)
Investment In General Fund Assets	\$ 11,199,376	\$ 8,684,345	\$ 2,515,031
Fund Balance at Beginning of Year	22,514,034	24,842,999	(2,328,965)
Total Equities and other Credits	\$ 33,713,410	\$ 33,527,344	\$ 186,066
Total Liabilities, Equities and other Credits	\$ 41,956,186	\$ 42,448,452	\$ (492,266)

Lakes Regional Community Center
Income Statement Recap by Division
As of November 30, 2024

Division	Current Month	Year to Date
Mental Health Adult	\$ (344,379)	\$ 360,152
Mental Health C&A	(8,131)	27,554
Substance Abuse	(15,518)	69,600
IDDP	(66,222)	260,647
IDDA	(116,284)	109,073
ECI	(56,191)	(29,592)
Other	\$ 145,012	\$ 60,186
Total Lakes	<u>\$ (461,713)</u>	<u>\$ 857,619</u>

Other	Current Month	Year to Date
Hospitality House	\$ 1,026	\$ 7,695
Mental Health First Aid	\$ (1,278)	\$ 7,363
CCBHC/CMHC SAMSHA Grants	\$ 151,659	\$ 41,023
Expending Fund Raising	\$ (140)	\$ (420)
Administration	\$ (6,255)	\$ 4,525
	\$ 145,012	\$ 60,186

Lakes Regional Community Center
Comparative Income Statement for the Month ended November 30, 2024

	<u>11/30/2024</u>	<u>11/30/2023</u>	Variance	Var %
Revenues				
General Revenue IDD	\$208,609	\$208,906	(\$297)	0%
General Revenue MH	\$721,297	\$692,250	\$29,047	4%
Early Childhood Intervention Revenue	\$252,459	\$174,594	\$77,864	45%
Charity Care Pool / DPP	\$733,791	\$617,052	\$116,739	19%
NTBHA Revenue	\$261,235	\$226,669	\$34,566	15%
Medicaid Revenue	\$277,787	\$267,208	\$10,579	4%
Medicare Revenue	\$3,607	\$7,939	(\$4,332)	-55%
HCS Revenue	\$515,044	\$437,468	\$77,576	18%
Managed Care Revenue	\$84,205	\$104,951	(\$20,746)	-20%
Private Insurance	\$28,682	\$23,560	\$5,122	22%
Client Fees	\$7,339	\$3,594	\$3,745	104%
Other Revenue	\$1,004,837	\$772,717	\$232,121	30%
Total Revenues	\$4,098,891	\$3,536,907	\$561,984	16%
Expenses				
Salaries and Wages	\$2,700,632	\$1,742,171	\$958,460	55%
Employee Benefits	\$761,953	\$626,911	\$135,042	22%
Staff Training	\$9,064	\$4,239	\$4,825	114%
Furniture and Equipment	\$1,451	\$2,173	(\$722)	-33%
Maintenance and Repairs	\$20,064	\$33,639	(\$13,575)	-40%
Utilities	\$38,288	\$59,222	(\$20,934)	-35%
Client Support	\$10,151	\$5,449	\$4,702	86%
Supplies	\$24,306	\$26,595	(\$2,289)	-9%
Vehicle Maintenance	\$9,494	\$8,916	\$578	6%
Insurance Costs	\$32,828	\$28,990	\$3,838	13%
Debt Service	\$46,788	\$39,213	\$7,575	19%
Other Expenses	\$905,586	\$896,471	\$9,115	1%
Total Expenses	\$4,560,605	\$3,473,990	\$1,086,615	31%
Net Surplus/(Deficit)	(\$461,713)	\$62,918	(\$524,631)	-834%

Lakes Regional Community Center
Comparative Income Statement for the Period ended November 30, 2024

	YTD ended 11/30/2024	YTD ended 11/30/2023	Variance	Var %
Revenues				
General Revenue IDD	\$608,613	\$642,015	(\$33,401)	-5%
General Revenue MH	\$2,284,923	\$2,126,480	\$158,444	7%
Early Childhood Intervention Revenue	\$580,470	\$405,157	\$175,313	43%
Charity Care Pool / DPP	\$2,098,321	\$1,948,885	\$149,435	8%
NTBHA Revenue	\$733,600	\$663,552	\$70,048	11%
Medicaid Revenue	\$851,707	\$814,240	\$37,467	5%
Medicare Revenue	\$10,647	\$17,205	(\$6,558)	-38%
HCS Revenue	\$1,295,411	\$1,258,558	\$36,853	3%
Managed Care Revenue	\$288,539	\$366,322	(\$77,784)	-21%
Private Insurance	\$91,433	\$59,214	\$32,220	54%
Client Fees	\$15,072	\$11,180	\$3,892	35%
Other Revenue	\$2,412,115	\$2,400,609	\$11,506	0%
Total Revenues	\$11,270,851	\$10,713,417	\$557,434	5%
Expenses				
Salaries and Wages	\$5,377,863	\$4,442,467	\$935,396	21%
Employee Benefits	\$1,746,888	\$1,618,260	\$128,628	8%
Staff Training	\$26,580	\$15,748	\$10,833	69%
Furniture and Equipment	\$10,072	\$124,052	(\$113,979)	-92%
Maintenance and Repairs	\$56,326	\$68,311	(\$11,985)	-18%
Utilities	\$111,002	\$115,729	(\$4,726)	-4%
Client Support	\$24,963	\$24,385	\$579	2%
Supplies	\$67,483	\$84,705	(\$17,222)	-20%
Vehicle Maintenance	\$18,745	\$28,082	(\$9,337)	-33%
Insurance Costs	\$98,839	\$86,971	\$11,868	14%
Debt Service	\$135,341	\$113,159	\$22,181	20%
Other Expenses	\$2,739,130	\$2,563,584	\$175,546	7%
Total Expenses	\$10,413,232	\$9,285,451	\$1,127,781	12%
Net Surplus/(Deficit)	\$857,619	\$1,427,966	(\$570,347)	-40%

Lakes Regional Community Center
Statement of Revenues and Expenditures
For the Period Ending November 30, 2024

Revenues	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Total
Local	\$ 93,533	\$ 143,280	\$ 182,485	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 419,298
State Programs	1,667,774	1,785,771	1,767,863										5,221,209
Federal Programs	1,348,842	1,510,508	1,819,261										4,678,612
Interest Income	77,162	72,723	68,247										218,133
North Texas BH Assoc	232,063	240,302	261,235										733,600
TOTAL REVENUES	\$ 3,419,374	\$ 3,752,586	\$ 4,098,861	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 11,270,851
Expenditures													
Current:													
Salaries & Wages	\$ 894,957	\$ 1,782,274	\$ 2,700,632	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,377,863
Employee Benefits	328,635	666,300	761,953										1,746,898
Other Operating Expenses:													
Client Respite	2,075	7,286	5,329										14,690
HCS Contract	119,882	123,767	126,475										370,125
Consult/Pro Svcs - External	6,900	6,473	14,150										27,523
Contracts with Other Orgs-Ext	386,564	433,846	349,246										1,169,655
ICF/MR Quality Assurance Fees	6,721	6,945	6,550										20,216
TX/HML Contracts	5,224	7,266	6,961										19,451
Contracted Lab Services	825	330	1,762										2,937
Staff Development/Training	7,991	9,526	9,064										26,580
Non-Clinical Contracts with Others	6,233	7,424	5,543										19,200
Pharmaceuticals/Supplies	6,839	14,774	8,126										29,739
Atypical Meds	1,601	3,731	1,463										6,795
Patient Asst Program/Filling Fees	769	641	0										1,410
Training and Travel	16,567	50,902	72,544										140,013
Consumable Supplies	22,082	21,085	24,306										67,483
Building Capital Outlay	460	-	13,577										14,037
Furniture/Equipment over \$5,000	-	-	0										0
Computer Capital Outlay	15,430	-	0										15,430
Furniture/Equipment under \$5,000	1,076	7,545	1,451										10,072
Copier Equipment Rental	8,660	7,976	3,277										19,914
Computer Equipment Under \$5,000	6,034	1,114	4,975										12,123
Other Monthly Expenses	12,980	48,979	14,426										76,385
Computer Software Support Fees	35,889	26,524	24,767										87,150
Computer Software Fees for HR System	10,725	11,898	13,440										36,002
Bad Debts	155,105	120,310	128,964										404,380
Building Rent, Repair, Maintenance	(1,871)	0	0										(1,871)
Building Rent to Other Programs	5,689	3,552	9,494										18,745
Vehicle Operating Expense	10,366	(21)	19,647										29,992
Vehicle Fuel Costs	48,520	24,204	38,288										111,012
Non-Client Utilities	20,156	29,114	30,770										80,039
Telecommunications	4,694	6,310	6,310										17,314
Data Connect/Internet Access	2,500	2,500	2,500										7,500
Crisis Hotline Answering Svc	31,539	34,472	32,828										96,839
Insurance	5,098	10,151	10,151										24,963
Client Support Costs	12,285	14,758	10,544										37,588
Client Reimbursable Services	2,466	7,868	6,301										16,664
NTBHA Supported Housing	42,587	45,966	46,788										135,341
Debt Service	20,095	20,040	23,092										63,228
DPP BHS Prem Tax Risk Admin	269	268	269										806
COVID-19 Expenses	0	56	201										257
ECI Client Support Costs	360	360	360										1,080
Expanding Fund Raising Funds	0	0	0										0
Program Indirect	336	348	1,457										2,141
LRMHMRC Board Expenses	10,003	21,026	22,604										53,633
Expanding Empowerment Funds	0	0	0										0
Service Costs Unallowable	1,051,704.41	1,138,756.68	1,095,020										3,288,481
Total Other Operating Expenses	2,275,297	357,730	4,560,605										10,413,232
TOTAL EXPENDITURES	\$ 1,144,078	\$ 175,255	\$ (461,713)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 857,619
Excess (deficiency) of revenues over expenditures													

Lakes Regional Community Center

FY25 Aged Accounts Receivable

NOVEMBER

Accounts Receivable Description	GL A/R Balance	NOV Current	OCT 30 Day	SEP 60 Days	AUG 90 Days	Jul & prior 120 +
MAC Adm Claim	1,046,261.37	145,681	145,681	145,681	143,825	465,393
Medicaid	446,559.46	256,467	56,281	19,529	18,141	96,141
Medicare	7,073.54	3,370	3,252	-	-	452
Private Insurance	44,494.54	16,451	15,154	1,136	2,362	9,391
Chip	561.80	191	279	-	18	75
<u>MANAGED CARE:</u>						
Amerigroup	49,593.51	20,499	27,891	-	251	953
Superior (Cenpatico)	38,846.02	15,077	22,153	79	530	1,008
Optum	41,178.71	18,149	20,434	420	493	1,683
Cigna	327.61	-	-	-	-	328
Texas Childrens Plan	3,677.01	596	2,380	-	360	341
Beacon	9,388.85	8,233	846	113	100	98
Molina	74,864.65	20,276	28,215	15,545	5,659	5,170
Aetna Better Health	3,568.83	1,116	1,997	218	-	238
Cooks Children	350.32	254	96	-	-	-
Texas Home Living - North **	22,260.48	22,260	-	-	-	-
Texas Home Living - South **	6,137.67	2,467	3,671	-	-	-
HCS - North **	323,943.23	323,943	-	-	-	-
HCS - South **	234,091.53	163,237	70,855	-	-	-
VAP (Vocational Apprenticeship)	47,484.26	27,498	19,986	-	-	-
Reimbursable Svcs-TxHmL North & South	2,296.20	2,026	-	-	-	270
Reimbursable Svcs-HCS North	9,479.80	6,343	-	425	39	2,673
Reimbursable Svcs-HCS South	6,645.00	6,645	-	-	-	-
HCS Rm/Brd	233.00	233	-	-	-	-
ICF Residential Homes	213,899.99	119,093	47,392	35,482	5,540	6,393
Block Grant/TANF-Title XX Gen Revenue	71,106.00	23,702	23,702	23,702	-	-
CCBHC Samsha Grant (799) 1370-6500	433,233.84	263,321	-	-	113,281	56,633
MCOT-Hotline ARPA	16,574.77	5,688	3,674	4,132	-	3,081
HR133-Outpatient Cap Activity **	93,544.39	17,827	-	13,341	14,287	48,089
Coordinated Specialty Care	134,941.12	43,133	67,693	-	24,115	-
FEMA Grant ISP (end 10/31)	54,846.35	-	13,459	8,659	8,368	24,360
FEMA Grant RSP	8,574.66	8,575	-	-	-	-
MP Coffee House	4,328.80	1,055	2,900	374	-	-
CCP (Charity Care Pool)	1,667,814.00	555,938	555,938	555,938	-	-
Supported Employment	-	-	-	-	-	-
Day Hab Billings (Private Providers)	58,388.32	21,312	19,978	9,515	2,799	4,784
1048 IDD Billed Svcs	8,635.66	3,538	5,098	-	-	-
ECI Grant Revenue	332,060.67	189,660	142,401	-	-	-
ECI Respite	200.50	201	-	-	-	-
ECI Pre-School Develop	14,909.00	14,909	-	-	-	-
ECI Priv Ins	26,139.24	9,956	6,339	1,463	2,856	5,525
ECI Medicaid	31,287.26	30,642	187	214	119	127
ECI Managed Care	52,293.85	44,229	3,461	707	-	3,896
ECI Chip	1,591.17	980	153	-	37	421
A/R Other Employees	2,160.17	2,160	-	-	-	-
A/R Employee Insurance (Cobra)	117.12	-	-	-	-	117
TCOOMMI GRANT	113,426.33	33,359	26,091	24,666	29,311	-
TDCJ Contract-Greenville **	40,816.63	6,849	6,849	8,761	8,010	10,348
TDCJ - Sherman/Bonham/Paris **	91,154.17	17,567	27,591	19,941	4,317	21,739
Fannin County Drug Court	6,800.00	3,400	3,400	-	-	-
Hopkins County Drug Court	3,500.00	3,500	-	-	-	-
Titus County Drug Court	1,000.00	1,000	-	-	-	-

Accounts Receivable Description	GL A/R Balance	NOV Current	OCT 30 Day	SEP 60 Days	AUG 90 Days	Jul & prior 120 +
DSHS Region 3	9,763.99	9,764	-	-	-	-
DSHS Region 4	19,015.61	19,016	-	-	-	-
DSHS MHFA Outreach	30,957.95	9,992	15,478	5,489	-	-
ICF Upper Payment Limit	332,704.83	33,335	33,335	33,335	32,489	200,211
SAC Prog -Hunt County	-	-	-	-	-	-
Comm Education (Curt Pitton)	5,902.90	5,903	-	-	-	-
Misc A/R 1320-1200 - \$288,290.02						
**FY24 ECI 807 Superior DPP(2) reimb	22,914.83	-	-	-	22,915	-
**FY22 DPP IGT Settle-up	-	-	-	-	-	-
**SEP DPP1 scorecard pmt due	-	-	-	-	-	-
**OCT DPP1 scorecard pmt due	2,879.08	-	2,879	-	-	-
**NOV DPP1 scorecard pmt due	161,115.96	161,116	-	-	-	-
Misc Revenue - 1370-1200 - \$80,130.01						
**FY23 Aud Adj DPP Tx Council Prelim IGT	39,423.21	-	-	-	-	39,423
**Tarpley Rent Reduction (sewer)	2,650.00	-	-	-	-	2,650
**FY24 Forfeiture Balance	38,056.80	-	38,057	-	-	-
FY25		GL bal	bal ck			
NOV Bal Due	6,568,046.96	6,568,046.96	\$ -			

Financial Ratios Lakes Regional Community Center

For period ended Nov 30, 2024
Unaudited

Current Ratio:		
Current Assets	\$	27,772,688
Current Liabilities	\$	4,607,269
Ratio		6.03
Greater than 1.5?		yes

Tangible Net Worth		
Equity	\$	33,713,410
Subordinated debt		
Intangible Assets		
Adjusted	\$	33,713,410
Debt/Worth Ratio:		
Total Liabilities	\$	8,242,776
Tangible Net Worth	\$	33,713,410
Ratio		0.24
Less than 2.0?		yes

Cash Flow Coverage		
Net Income	\$	857,619
Add Depreciation	\$	-
Add Interest Expense	\$	39,950
Cash Flow Available	\$	897,569
Debt Service	\$	95,391
Cashflow Surplus	\$	802,178
Ratio		9.41
Greater than 1.0?		yes

Days Cash on Hand		
Cash and Equivalents	\$	27,772,688
Annual Expenditures (budgeted)	\$	46,301,979
Daily Expenditure	\$	126,855
Days Cash on hand		219

Lakes Regional Community Center
Financial Report
For the Month of December 2024

Erwin Hancock
Chief Financial Officer

January 15, 2025

**Lakes Regional Community Center
Financial Report Outline**

I. Financial Summary	Page 1
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Comparative Income Statement	Pages 4-5
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Lakes Regional Community Center
 Financial Summary for the Month Ending December 31, 2024

Profit and Loss Summary

	Current Month	Year to Date
Revenues	\$3,696,117	\$14,966,968
Expenses	\$3,603,943	\$14,017,175
Net Income	\$92,174	\$949,793

Balance Sheet Summary

	Current YTD as of December 31, 2024	Last YTD as of December 31, 2023	Year to Year Change
Total Assets	\$45,275,662	\$44,162,767	\$ 1,112,895
Total Liabilities	\$11,470,079	\$11,445,828	\$ 24,251
Fund Balance	\$33,805,583	\$32,716,939	\$ 1,088,644

Lakes Regional Community Center
Balance Sheet

	As of <u>12/31/2024</u>	As of <u>12/31/2023</u>	Net Change
Current Assets			
Cash	\$ 21,634,351	\$ 23,860,886	\$ (2,226,535)
Accounts Receivable	7,023,448	6,811,849	211,599
Other Current Assets	2,465,946	987,224	1,478,722
Total Current Assets	\$ 31,123,745	\$ 31,659,959	\$ (536,214)
Long-Term Assets			
Fixed Assets (net of depreciation)	\$ 10,547,991	\$ 8,684,345	\$ 1,863,646
Other Long-Term Assets	3,603,926	3,818,463	(214,537)
Total Long-Term Assets	\$ 14,151,917	\$ 12,502,808	\$ 1,649,109
Total Assets	\$ 45,275,662	\$ 44,162,767	\$ 1,112,895
Current Liabilities			
Accounts Payable	\$ 531,502	\$ 1,012,686	\$ (481,184)
Accrued Expenses	1,108,798	997,893	\$110,905
Short-term Debt	5,784,258	5,616,786	167,472
Notes Payable	281,764	0	281,764
Work In Progress	159,831	0	159,831
Total Current Liabilities	\$ 7,866,153	\$ 7,627,365	\$ 238,788
Long-term Debt	\$ 3,603,926	\$ 3,818,463	\$ (214,537)
Total Long-Term Debt	\$ 3,603,926	\$ 3,818,463	\$ (214,537)
Total Liabilities	\$ 11,470,079	\$ 11,445,828	\$ 24,251
Investment In General Fund Assets	\$ 11,199,375	\$ 8,684,345	\$ 2,515,030
Fund Balance at Beginning of Year	22,606,208	24,032,594	(1,426,386)
Total Equities and other Credits	\$ 33,805,583	\$ 32,716,939	\$ 1,088,644
Total Liabilities, Equities and other Credits	\$ 45,275,662	\$ 44,162,767	\$ 1,112,895

**Lakes Regional Community Center
Income Statement Recap by Division
31-Dec-24**

Division	Current Month	Year to Date
Mental Health Adult	\$ 17,677	\$ 377,829
Mental Health C&A	7,156	34,710
Substance Abuse	8,483	78,082
IDDP	1,749	262,396
IDDA	(51,137)	57,936
ECI	111,965	82,373
Other	\$ (3,718)	\$ 56,468
Total Lakes	<u>\$ 92,174</u>	<u>\$ 949,793</u>
Other	Current Month	Year to Date
Hospitality House	\$ 2,739	\$ 10,434
Mental Health First Aid	\$ 4,598	\$ 11,961
CCBHC/CMHC SAMSHA Grants	\$ 1,259	\$ 42,283
Expending Fund Raising	\$ 1,000	\$ 580
Administration	\$ (13,315)	\$ (8,790)
	\$ (3,718)	\$ 56,468

Lakes Regional Community Center
Comparative Income Statement for the Month ended December 31, 2024

	12/31/2024	12/31/2023	Variance	Var %
Revenues				
General Revenue IDD	\$211,938	\$224,732	(\$12,794)	-6%
General Revenue MH	\$760,397	\$755,813	\$4,583	1%
Early Childhood Intervention Revenue	\$342,123	\$263,800	\$78,323	30%
Charity Care Pool / DPP	\$683,644	\$609,621	\$74,023	12%
NTBHA Revenue	\$244,013	\$218,379	\$25,634	12%
Medicaid Revenue	\$266,249	\$261,341	\$4,908	2%
Medicare Revenue	\$10,286	\$5,925	\$4,361	74%
HCS Revenue	\$390,375	\$417,234	(\$26,859)	-6%
Managed Care Revenue	\$94,454	\$96,862	(\$2,408)	-2%
Private Insurance	\$38,078	\$23,202	\$14,876	64%
Client Fees	\$6,466	\$6,998	(\$532)	-8%
Other Revenue	\$648,093	\$722,775	(\$74,682)	-10%
Total Revenues	\$3,696,117	\$3,606,682	\$89,434	2%
Expenses				
Salaries and Wages	\$1,800,405	\$2,589,214	(\$788,809)	-30%
Employee Benefits	\$661,044	\$723,972	(\$62,928)	-9%
Staff Training	\$10,430	\$9,341	\$1,089	12%
Furniture and Equipment	\$1,212	\$1,480	(\$268)	-18%
Maintenance and Repairs	\$20,267	\$27,366	(\$7,099)	-26%
Utilities	\$39,262	\$39,089	\$173	0%
Client Support	\$8,084	\$3,910	\$4,175	107%
Supplies	\$25,689	\$29,584	(\$3,895)	-13%
Vehicle Maintenance	\$7,013	\$6,645	\$368	6%
Insurance Costs	\$32,828	\$28,990	\$3,838	13%
Debt Service	\$47,625	\$39,213	\$8,412	21%
Other Expenses	\$950,084	\$918,283	\$31,801	3%
Total Expenses	\$3,603,943	\$4,417,087	(\$813,144)	-18%
Net Surplus/(Deficit)	\$92,174	(\$810,405)	\$902,579	-111%

Lakes Regional Community Center
Comparative Income Statement for the Period ended December 31, 2024

	YTD ended 12/31/2024	YTD ended 12/31/2023	Variance	Var %
Revenues				
General Revenue IDD	\$820,551	\$866,747	(\$46,195)	-5%
General Revenue MH	\$3,045,320	\$2,882,293	\$163,027	6%
Early Childhood Intervention Revenue	\$922,594	\$668,957	\$253,637	38%
Charity Care Pool / DPP	\$2,781,965	\$2,558,506	\$223,458	9%
NTBHA Revenue	\$977,613	\$881,931	\$95,682	11%
Medicaid Revenue	\$1,117,956	\$1,075,582	\$42,374	4%
Medicare Revenue	\$20,933	\$23,130	(\$2,197)	-9%
HCS Revenue	\$1,685,786	\$1,675,792	\$9,994	1%
Managed Care Revenue	\$382,993	\$463,185	(\$80,192)	-17%
Private Insurance	\$129,511	\$82,416	\$47,096	57%
Client Fees	\$21,538	\$18,178	\$3,360	18%
Other Revenue	\$3,060,207	\$3,123,384	(\$63,177)	-2%
Total Revenues	\$14,966,968	\$14,320,100	\$646,868	5%
Expenses				
Salaries and Wages	\$7,178,268	\$7,031,681	\$146,586	2%
Employee Benefits	\$2,407,932	\$2,342,234	\$65,698	3%
Staff Training	\$37,011	\$25,089	\$11,922	48%
Furniture and Equipment	\$11,284	\$125,532	(\$114,247)	-91%
Maintenance and Repairs	\$76,593	\$95,677	(\$19,084)	-20%
Utilities	\$150,264	\$154,818	(\$4,554)	-3%
Client Support	\$33,048	\$28,294	\$4,753	17%
Supplies	\$93,172	\$114,288	(\$21,116)	-18%
Vehicle Maintenance	\$25,758	\$34,727	(\$8,969)	-26%
Insurance Costs	\$131,667	\$115,962	\$15,705	14%
Debt Service	\$182,966	\$152,373	\$30,593	20%
Other Expenses	\$3,689,214	\$3,481,866	\$207,348	6%
Total Expenses	\$14,017,175	\$13,702,539	\$314,636	2%
Net Surplus/(Deficit)	\$949,793	\$617,561	\$332,232	54%

Lakes Regional Community Center
Statement of Revenues and Expenditures
For the Period Ending December 31, 2024

Revenues	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Total
Local	\$ 93,533	\$ 143,280	\$ 182,485	\$ 119,220	\$	\$	\$	\$	\$	\$	\$	\$	\$ 537,518
State Programs	1,667,774	1,785,771	1,767,663	1,691,329									6,912,538
Federal Programs	1,348,842	1,510,508	1,819,261	1,574,801									6,253,412
Interest Income	77,162	72,723	68,247	67,754									285,887
North Texas BH Assoc	232,063	240,302	261,235	244,013									977,613
TOTAL REVENUES	\$ 3,419,374	\$ 3,752,585	\$ 4,098,891	\$ 3,696,117	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,966,968
Expenditures													
Current:													
Salaries & Wages	\$ 894,957	\$ 1,782,274	\$ 2,700,632	\$ 1,800,405	\$	\$	\$	\$	\$	\$	\$	\$	\$ 7,178,268
Employee Benefits	328,635	656,300	761,953	661,044									2,407,932
Other Operating Expenses:													
Client Respite	2,075	7,286	5,329	19,485									34,175
HCS Contract	119,882	123,767	126,475	114,068									484,193
Consult/Pro Svcs - External	6,900	6,473	14,150	6,021									33,544
Contracts with Other Orgs-Ext	386,564	433,846	349,246	379,941									1,549,596
ICF/MR Quality Assurance Fees	6,721	6,945	6,550	7,116									27,332
TXHML Contracts	5,224	7,266	6,961	4,047									23,497
Contracted Lab Services	825	330	1,782	724									3,661
Staff Development/Training	7,991	9,526	9,064	10,430									37,011
Non-Clinical Contracts with Others	6,233	7,424	5,543	24,616									43,816
Pharmaceuticals/Supplies	6,839	14,774	8,126	17,767									47,506
Atypical Meds	1,601	3,731	1,463	4,049									10,844
Patient Asst Program/Filling Fees	769	641	0	791									2,201
Training and Travel	16,567	50,902	72,544	47,715									187,728
Consumable Supplies	22,092	21,085	24,306	25,689									93,172
Building Capital Outlay	460	-	13,577	18,125									32,162
Furniture/Equipment over \$5,000	-	-	0	12,840									28,270
Computer Capital Outlay	15,430	-	0	1,212									11,284
Furniture/Equipment under \$5,000	1,076	7,545	1,451	6,872									26,686
Copier/Equipment Rental	8,660	7,876	3,277	5,385									17,508
Computer Equipment Under \$5,000	6,034	1,114	4,975	5,385									83,155
Other Monthly Expenses	12,980	48,979	14,425	6,770									111,661
Computer Software Support Fees	35,859	26,524	24,767	24,511									54,097
Computer Software Fees for HR System	10,725	11,838	13,440	18,095									0
Bad Debts	-	-	-	-									0
Building Rent, Repair, Maintenance	155,106	120,310	128,964	133,758									538,138
Building Rent to Other Programs	(1,871)	-	0	-									(1,871)
Vehicle Operating Expense	5,689	3,562	9,494	7,013									25,758
Vehicle Fuel Costs	10,366	(21)	19,647	9,178									39,170
Non-Client Utilities	48,520	24,204	38,288	39,262									150,274
Telecommunications	20,156	29,114	30,770	31,807									111,846
Data Connect/Internet Access	4,684	6,310	6,310	6,310									23,625
Crisis Hotline Answering Svc	2,500	2,500	2,900	2,500									10,000
Insurance	31,539	34,472	32,828	32,828									131,667
Client Support Costs	5,098	9,715	10,151	8,084									33,048
Client Reimbursable Services	12,285	14,758	10,544	8,534									46,122
NTBHA Supported Housing	2,466	7,896	6,301	5,526									22,189
Debt Service	42,587	45,966	48,788	47,825									182,966
DPP BHS Prem Tax Risk Admin	20,095	20,040	23,092	20,287									83,515
COVID-19 Expenses	269	268	269	246									1,052
ECI Client Support Costs	0	56	201	120									377
Expanding Fund Raising Funds	360	360	360	0									1,080
Program Indirect	-	-	-	-									0
LRMHMRC Board Expenses	336	348	1,457	401									2,542
Expanding Empowerment Funds	-	-	-	-									0
Service Costs Unallowable	10,003	21,026	22,604	32,747									86,380
Total Other Operating Expenses	\$ 1,051,704.41	\$ 1,138,756.68	\$ 1,098,020	\$ 1,142,494	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,430,975
TOTAL EXPENDITURES	2,275,297	3,577,330	4,560,605	3,603,943	0	0	0	0	0	0	0	0	14,017,175
Excess (deficiency) of revenues over expenditures	\$ 1,144,078	\$ 1,715,255	\$ (461,713)	\$ 92,174	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 949,793

Lakes Regional Community Center

FY25 Aged Accounts Receivable

DECEMBER

Accounts Receivable Description	GL A/R Balance	DEC	NOV 30 Day	OCT 60 Days	SEP 90 Days	Aug & prior 120 +
MAC Adm Claim	1,083,626.32	145,681	145,681	145,681	143,825	502,758
Medicaid	417,740.03	265,644	13,534	14,167	14,047	110,348
Medicare	6,042.09	2,866	606	229	-	2,342
Private Insurance	52,073.34	12,292	7,933	4,708	1,006	26,134
Chip	646.20	159	18	55	-	414
MANAGED CARE:						
Amerigroup	24,905.43	18,409	823	2,169	-	3,505
Superior (Cenpatico)	18,418.58	14,298	114	543	79	3,385
Optum	23,827.84	16,616	1,492	379	23	5,318
Cigna	327.61	-	-	-	-	328
Texas Childrens Plan	2,315.95	612	447	309	-	949
Beacon	10,570.28	7,441	498	846	113	1,674
Molina	55,843.71	22,430	2,280	1,843	15,470	13,820
Aetna Better Health	4,909.56	3,691	263	343	-	612
Cooks Children	48.14	48	-	-	-	-
Texas Home Living - North **	34,916.17	34,916	-	-	-	-
Texas Home Living - South **	6,183.22	2,591	3,592	-	-	-
HCS - North **	229,869.25	229,869	-	-	-	-
HCS - South **	163,461.15	98,826	64,635	-	-	-
VAP (Vocational Apprenticeship)	48,232.80	20,734	27,498	-	-	-
Reimbursable Svcs-TxHmL North & South	269.80	-	-	-	-	270
Reimbursable Svcs-HCS North	9,895.31	6,690	-	107	425	2,673
Reimbursable Svcs-HCS South	1,940.00	-	-	1,940	-	-
HCS Rm/Brd	-	-	-	-	-	-
ICF Residential Homes	271,374.08	129,377	48,766	47,391	45,839	-
Block Grant/TANF-Title XX Gen Revenue	94,808.00	23,702	23,702	23,702	23,702	-
CCBHC Samsha Grant (799) 1370-6500	509,808.30	76,574	263,321	-	113,281	56,633
MCOT-Hotline ARPA	16,110.11	3,667	5,688	3,674	-	3,081
HR133-Outpatient Cap Activity **	93,388.83	13,186	17,827	-	-	62,376
Coordinated Specialty Care	96,100.85	27,728	41,258	27,115	-	-
FEMA Grant ISP (end 10/31)	53,319.93	-	13,459	8,659	8,368	22,834
FEMA Grant RSP	21,111.66	12,537	8,575	-	-	-
MP Coffee House	13,218.25	-	13,218	-	-	-
CCP (Charity Care Pool)	2,223,752.00	555,938	555,938	555,938	555,938	-
Supported Employment	-	-	-	-	-	-
Day Hab Billings (Private Providers)	37,866.72	21,114	12,157	1,567	890	2,140
1048 IDD Billed Svcs	8,245.26	4,707	3,538	-	-	-
ECI Grant Revenue	493,862.04	304,202	189,660	-	-	-
ECI Respite	376.50	176	201	-	-	-
ECI Pre-School Develop	14,909.00	-	14,909	-	-	-
ECI Priv Ins	23,245.49	10,956	3,356	4,008	1,263	3,663
ECI Medicaid	26,814.94	25,916	253	187	214	245
ECI Managed Care	48,552.16	38,386	3,470	1,636	497	4,563
ECI Chip	1,303.48	484	208	153	-	459
A/R Employee Insurance (Cobra)	117.12	-	-	-	-	117
TCOOMMI GRANT	121,814.81	41,748	-	26,091	24,666	29,311
TDCJ Contract-Greenville **	34,059.57	9,408	6,849	6,849	8,761	2,194
TDCJ - Sherman/Bonham/Paris **	86,067.41	15,591	18,091	27,591	19,941	4,854
Fannin County Drug Court	6,800.00	3,400	3,400	-	-	-
Hopkins County Drug Court	7,000.00	3,500	3,500	-	-	-
Titus County Drug Court	1,000.00	1,000	-	-	-	-
DSHS Region 3	10,685.78	10,686	-	-	-	-
DSHS Region 4	24,067.73	24,068	-	-	-	-
DSHS MHFA Outreach	21,701.07	11,709	9,992	-	-	-
ICF Upper Payment Limit	198,318.00	33,335	33,335	33,335	32,489	65,824
SAC Prog -Hunt County	207.27	207	-	-	-	-
Comm Education (Curt Pitton)	8,426.85	8,427	-	-	-	-

Accounts Receivable Description	GL A/R Balance	DEC	NOV 30 Day	OCT 60 Days	SEP 90 Days	Aug & prior 120 +
Misc A/R 1320-1200 - \$180,116.88						
**FY24 ECI 807 Superior DPP(2) reimb	22,914.83	-	-	-	-	22,915
**DEC DPP1 scorecard pmt due	157,201.35	157,201				
Misc Revenue - 1370-1200 - \$79,605.01						
**FY23 Aud Adj DPP Tx Council Prelim IGT	39,423.21	-	-	-	-	39,423
**Tarpley Rent Reduction (sewer)	2,125.00	-	-	-	-	2,125
**FY24 Forfeiture Balance	38,056.80	-	-	38,057	-	
FY25		GL bal	bal ck			
DEC Bal Due	7,023,448.05	7,023,448.05	\$ -			

**Lakes Regional Community Center Quarterly Investment Report
For the 3 Months Ending November 30, 2024**

Particulars		Amount
Beginning Balance September 1, 2024:		
	TexPool	\$11,549,396
	Certificate of Deposit	\$ 1,037,572
	Business Star A/C	\$ 827,195
	Wealth Mgmt Acct	\$ 4,371,178
	Omaha Res. Savings	\$ 11,026
	Total Sept. 1, 2023	\$17,796,367
Ending Balance November 30, 2024:		
	TexPool	\$ 9,173,448
	Certificates of Deposit	\$ 1,037,811
	Business Star A/C	\$ 1,252,933
	Wealth Mgmt Acct	\$ 5,928,431
	Omaha Res. Savings	\$ 11,021
	Total August 31, 2024	\$17,403,650
Net Change		\$ -392,716

The market value and the book value of our fund in TexPool are the same. The aforementioned funds are available upon demand and thus do not have a maturity date. Lakes investments include 2 certificates of deposit that pay interest at the rate of 0.40%. Lakes, additionally earns 4.21% interest on its business investment account at the American National Bank. TexPool account earns 4.21% on its investment account. Wealth Management account earns 4.18%. Certificate of Deposit #xxx8346 matures on 3/24/25 and Certificate of Deposit #xxx2579 matures on 6/4/25.

Lakes Regional Community Center's investment portfolio is in compliance with the Lakes Regional Community Center Investment and Cash Management Policy 4.07 and is in compliance with the Public Funds Investment Act.

Respectfully submitted,

Erwin Hancock
Chief Financial Officer
Investment Officer

AGENDA ITEM NO. 01.08.25
Behavioral Health Director

Recommended Board Action:
 None. Informational purposes only.

Rationale:

1. Trauma Informed Care Training
 - A trauma-informed approach to care acknowledges that care teams need to have a complete picture of an individual’s life situation — past and present — in order to provide effective health care services with a healing orientation.
 - Strong focus of being a CCBHC (Certified Community Behavioral Health Clinic)
 - Training with all Behavioral Health staff

2. Titus County SIM Mapping Workshop
 - The Sequential Intercept Model (SIM) details how people with mental illness (MI), substance use disorders (SUD), and/or intellectual and developmental disabilities (IDD) encounter and move through the criminal justice system
 - Kickoff for Planning Committee was held 1/14/25
 - Invites will go out February 3rd
 - Event scheduled for March 27-28th at Titus County Extension Office

3. Supportive Housing Rental Assistance Funds
 - Supported Housing Rental Assistance Funds are available to anyone with need
 - Funds are paired with ongoing individualized support services

Supported Housing Rental Assistance Funds

		24-Sep	24-Oct	24-Nov
NTX	Quarterly Allotment	\$16,875.00		
	Funds Used	\$2,465.92	\$7,931.20	\$6,301.44
	Funds Remaining	\$176.44		

Supported Housing Rental Assistance Funds

		24-Sep	24-Oct	24-Nov
GR	Quarterly Allotment	\$8,639.00		
	Funds Used	\$2,543.00	\$2,550.00	\$2,333.00
	Funds Remaining	\$913.00		

AGENDA Item No.: 01.09.25

Intellectual and Developmental Disabilities Director's Report

Recommended Board Action: None- Information Only

1. **Waivers -Home and Community Services (HCS) & Texas Home Living (TXHML):**
 - A new Provider Care Coordinator for the central area, Nicole Wilson.
 - 12 counties to be joined as 2 vendor numbers opposed to 4 vendor numbers soon.
 - 1 Group Home opening in Waxahachie at the Royal Street Group Home.
 - One individual has been on Temporary Suspension in Paris for 3 months.

2. **Individual Skills and Socialization (ISS):**
 - ISS state training in Pittsburg was on December 5th, and it was very informative.
 - Our ISS Programs have parent and community volunteers teaching art classes, including the art of looming. Also, some individuals are now leading exercise and yoga classes. There was a plethora of Christmas festivities across all 8 ISS Programs, including many Christmas shopping trips. We continue to have Music Therapist led groups at a couple ISS Programs, in one area it is paid by the United Way funds rewarded. A chime concert that community and parents were able to attend, was a big hit. Several ISS Programs sharpened their baking and crafting skills where they decorated cookies and many new Christmas crafts.
 - Calendar planning meetings occur at each location monthly.

3. **Intermediate Care Facility (ICF):**
 - Group home opening @ Sayle Street in Greenville.
 - Athletes are excited that the Special Olympics Basketball season has opened.
 - Needing an LVN to join the ICF team.
 - Hourly pay is the reasoning for many applicants that have declined the position.

4. **Texas Workforce Solutions (TWS):**
 - Referrals are needed as we are a credentialed Community Rehab Provider with TWS.

5. **Outpatient Biopsychosocial Intervention program (OBI):**
 - Priority for the 89th Legislative Session, EI 17, is to expand OBI model to 34 other Centers.
 - Collaborative case management and skills training services were provided to 29 individuals with dual diagnoses and their families.
 - OBI served individuals across the following six counties: Ellis County: 4, Hopkins County: 2, Hunt County: 10, Kaufman County: 7, Morris County: 2, Rockwall County: 4
 - FY25 Quarter 1, Reporting was completed and submitted by the designated deadline.
 - Hospitalization Updates: No Medical or Behavioral Health hospitalizations or Emergency Room visits were reported in December.

6. **Vocational Apprenticeship Program (VAP):**
 - Ended 12/31/24, ARPA funds ended for grant.

7. **IDD Provider Telemedicine numbers:**
 - Follow-ups (68) = Corsicana -9, Greenville -15, Mt. Pleasant -10, Paris -6, Sulphur Springs- 3, Terrell -11, Waxahachie -14, No Shows -12, New Evals- 0, and Hospital Discharges – 1 Glen Oaks Hospital, Cancelled by Provider - 27.

AGENDA ITEM NO. 01.10.25

Contracts & Quality Management Report

1. CONTRACTS

- TDCJ Contract Amendment: We received a contract amendment increasing our individual and group rates.
- IDD Contract Amendment #3: We received a contract amendment extending ARPA Workforce Challenges funding in FY25.

2. RIGHTS/ABUSE, NEGLECT & EXPLOITATION ALLEGATIONS

- APS Investigations
 - 1 MH Mt. Pleasant – From January 2024
 - 3 MH Greenville – From March 2024
 - 1 SUD – unsubstantiated
- HHSC Investigations
 - 1 IDDP – From January 2025

3. PLANNING

- Regional PNAC met on December 12, 2024, and approved our LPND with no recommendations. The next meeting will be held on February 4, 2025.
- Our Local Planning and Network Development (LPND) plan, Consolidated Local Service Plan (CLSP) and the Local Plan, formally known as our Local Service Area Plan (LSAP), was submitted to HHSC on December 27, 2024.

4. CORPORATE COMPLIANCE

- ECI Investigation: One ECI staff's documentation did not support service delivery.
 - Recommended:
 - Service identified in the initial report will be paid back. Total payback \$0.00
 - An investigation by HR in accordance with pages 9 and 11 of the HR procedures 5.10.01, Employee Performance and Progressive Discipline.
 - Disciplinary Actions Taken:
 - Formal written warning is recommended. According to the results of the investigation, the reported incident is an isolated event and not intentionally fraudulent documentation
- MH investigation: Two MH staff's documentation did not support service delivery.
 - Recommended:
 - Services identified are not billed. Total services not billed: \$2,719.93
 - An investigation by HR in accordance with pages 9 and 11 of the HR procedures 5.10.01, Employee Performance and Progressive Discipline.
 - Disciplinary Actions:
 - Staff 1: Staff will be placed in a plan of correction and will receive additional documentation training.
 - Staff 2: Staff's employment was ended due to the results of the QM Department investigation as well as the HR investigation.

5. QM MH, NTBHA & SUBSTANCE ABUSE

- Performance Measures: In October, the Hospital 30-day readmission rate was 14.29%. In December we missed Access to Crisis Response Services with 61.4%, and our target is 61.9%. At least 61.9% of crisis hotline calls shall result in in-person, synchronous audiovisual, or synchronous audio-only services occurring on the same day or within one day of a hotline call.
 - We received a sanction of \$43 for the second half of FY24 for Effective Crisis Response at 74.8%, the target is 75.1%.
- HHSC MH Comprehensive Audit: HHSC accepted our corrective action plan on January 6, 2025. HHSC could return in six months to ensure all items have been corrected.
- Molina Audit: Molina requested documentation on thirty individuals for a chart audit. All documentation was submitted by January 10, 2025.

6. IDD

- IDDA Service Target: We missed our service target at 113, our target is 169.

AGENDA ITEM NO. 01.11.25

Human Resources Report

Recommended Board Action:

None; information only.

1. Staffing Issues

➤ **Headcount**

We had a total of 449 authorized FTEs in November and December, with 435 employees in November and 429 in December. We filled ten (10) positions in November and one (1) in December. Four of the positions filled in November were internal transfers and six new hires. The position filled in December was a new hire. During the month of November, we had 18 vacancies, and 24 in December.

➤ **Separations**

We had six separations in November and seven in December. Two of the December separations were involuntary one due to a Corporate Compliance Investigation and another one due to the results of performance issues. Some of the reasons mentioned during exit interviews were the following; better pay, health related issues, and personal matters.

➤ **Recruitment**

Some of the sources used to advertise our openings were Indeed, Newspapers, Colleges and Universities website, Facebook, Texas Workforce Commission website, and Chambers of Commerce.

➤ **Training and Development**

During November and December, we had 32 classes with a total of 239 participants. Trainings for this month were CPR (*Cardio Pulmonary Resuscitation*), and SAMA (*Satori Alternatives for Managing Aggression*), ASIST (*Applied Suicide Intervention Skills Training*) initial and refresher, and YMHFA (*Youth Mental Health First Aid*).

2. Compensation & Benefits

- We didn't receive any reports of COVID exposures in November. During the month of December, we had two reports of positive COVID test results.
- So far, we have four large claims one of them exceeds the stop loss limit.

AGENDA ITEM NO. 01.12.25

Executive Session

RECOMMENDATIONS FOR APPROVAL:

Adjourn to Executive Session pursuant to Texas Open Meetings Act, Chapter 551.074 of the Texas Government Code, for the purpose of discussion personnel matters.

Rationale:

Discussion by Board Members of Procurement Contract.